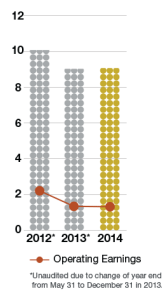


Financial Highlights

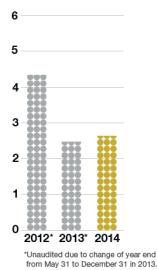
Net Sales and Operating Earnings

Dollars in Billions



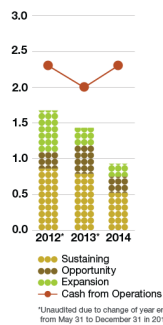
Diluted Earnings Per Share

Dollars Per Share



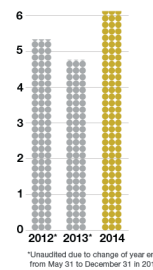
Capital Expenditures and Operating Net Cash Flow

Dollars in Billions



Net Cash Provided By Operating Activities

Dollars Per Share



We distributed \$3.2 billion to shareholders in 2014 through class A and common share repurchases and dividends.

Three-Year Financial Overview

In Millions (except per share amounts)	2012 (unaudited)	2013 (unaudited)	2014
Net Sales	\$10,044.0	\$9,021.4	\$9,055.8
Gross Margin	2,729.7	2,015.4	1,926.6
Operating Earnings	2,203.4	1,339.9	1,311.8
Net Earnings	1,852.1	1,062.9	1,028.6
Diluted Net Earnings Per Share	4.34	2.49	2.68
Cash and Cash Equivalents	3,405.3	5,293.1	2,374.6
Total Assets	17,438.4	19,554.0	18,283.0
Total Long-term Debt	1,010.6	3,009.3	3,819.0
Total Equity	13,083.2	11,320.6	10,720.6
Net Cash Provided by Operating Activities	2,269.9	2,019.9	2,293.7
Capital Expenditures	1,674.7	1,426.6	929.1
Dividends Per Share on Common Stock	0.68	1.00	1.00
Diluted Weighted Average Number of Shares Outstanding	426.7	424.1	375.6

Unaudited due to change of year end from May 31 to December 31 in 2013.

Printable PDF 2014 Annual Report



Further Information

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