How We Lead

Our vision is for Mosaic to be the world’s leading crop nutrition company. Our recent moves—all of which are fully aligned with our clearly defined strategy—are moving us toward market leadership.

The Mosaic Company

**World’s Largest Combined Producer of Potash and Finished Concentrated Phosphate Products**

**22.2 MILLION TONES OPERATIONAL CAPACITY**

**Leading in Product Innovation**

MicroEfficient®, Apparent in Use and Ingenious Bioprocesses: Innovations by Mosaic

**$10 Billion in capital deployment or commitments for growth and shareholder return over the last two years**

**CDP Score 99 / A**

Named to CDP’s Climate Disclosure Leadership Index and Global Climate Performance Leaders’s List with the highest score in the materials sector

**GROWING GLOBALLY**

Joint ventures in Saudi Arabia and Peru; distribution acquisition in Brazil and Paraguay

**Record Safety Performance**

3 Consecutive Years

Corporate Responsibility Magazine’s 100 Best Corporate Citizens list

Potash Business

**10.5 MILLION TONES of Potash Operational Capacity, among the largest in the world**

$3 Billion in expansion projects underway, including the world’s largest mine shaft project, at our Esterhazy mine

Committed to sustainable long-term operations

Millions of dollars invested annually in our operating communities in Saskatchewan

Phosphates Business

The largest producer of Finished Concentrated Phosphates in the world, with

**11.7 MILLION TONES OPERATIONAL CAPACITY**

Committed environmental stewards

- 90% of fertilizer produced in Florida manufacturing
- 48% of electricity self-generated
- Stormwater reclamation of flood banks for wildlife and people

Millions of dollars invested annually in our operating communities in Florida and Louisiana

Low-cost Producer