



## Community

**G4-DMA: At Mosaic, we understand that our business and our communities are indelibly linked. Our operating communities are also our homes—where we live, work and raise children. We strive to be a thoughtful and engaged neighbor, investing carefully and generously as we seek long-term partnerships with organizations that are making a difference.**

The Mosaic Company, The Mosaic Company Foundation and The Mosaic Institute in Brazil partner with industry associations, nonprofit groups and stakeholders focused on food, water and local initiatives. We are especially committed to the strength and prosperity of the communities where we have offices and operations, including North America, South America and Asia. Our financial support is magnified by employee volunteerism and community involvement.

Mosaic has diverse and varied economic effects on communities across the world. We encourage and support spending with local suppliers, and seek job applicants from local communities when an internal candidate is not available.



## Investing in Our Communities

### Our Indirect Economic Impacts

(G4-EC7) Mosaic is dedicated to advancing the many ways that our business contributes to the development of the communities where we operate: investing in our communities; hiring employees and contracting vendors from local communities; offering competitive wages and benefits to our workforce; building community capacity, inter-firm networks and industry clusters; and developing our future workforce.

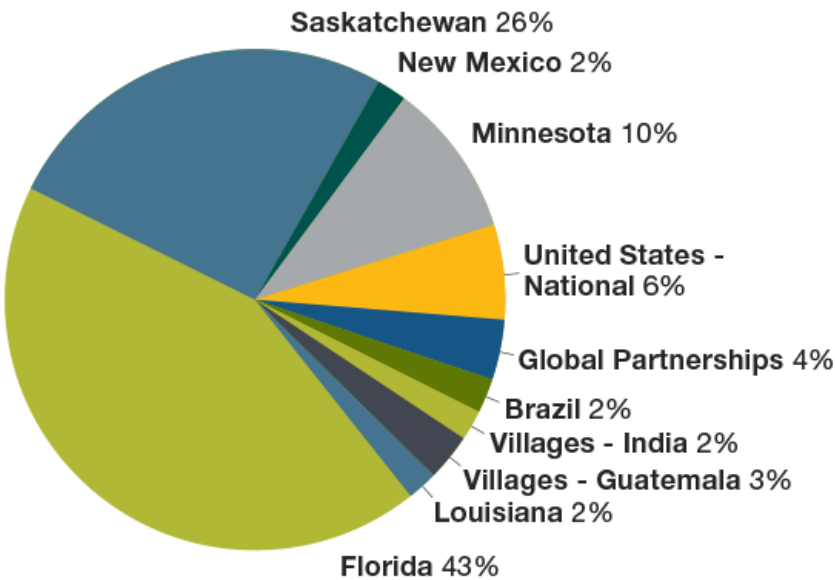
**Investing in Our Local Communities**

We focus our community investments in three core areas: Food, Water and Local. In 2015, combined contributions by The Mosaic Company, The Mosaic Company Foundation and The Mosaic Institute in Brazil through philanthropic funding, employee engagement and in-kind donations totaled approximately \$16 million.

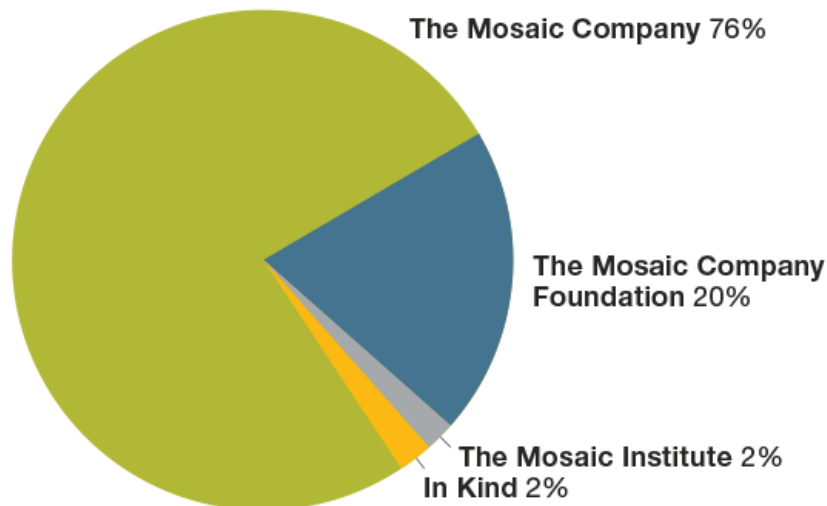


View our global and local community investments on [Mosaic's Giving Map](#)

**2015 Mosaic Global Community Investment by Region**



## 2015 Mosaic Global Community Investment by Donation Type



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### Hiring Employees and Contracting Vendors From Local Communities

As a matter of practice, and in accordance with Mosaic's global job posting policies, we will "hire from within wherever possible." In addition, Mosaic initiates and conducts its search for qualified candidates locally, before the search is broadened. For more information, please see [G4-EC6](#).

Mosaic's mining and production operations take place in communities of varying size throughout North America. Mosaic does not have a written policy for giving preference to locally-based suppliers, but we do encourage and support local suppliers of all sizes. For more information, please see [G4-EC9](#). As a global company, the vendor screening process we have in place to ensure that we maintain strict ethics, quality and safety standards, which can be challenging for small companies to meet. In an effort to support more local suppliers, we engage them, build partnerships, and explore opportunities to build capacity.

### Offering Competitive Wages and Benefits to Our Workforce

Our global talent investment philosophy is to provide competitive compensation and benefits, with flexibility to choose programs that best meet our employees' needs. In 2015, Mosaic had 8,523 regular employees globally, for whom wages and benefits totaled over \$1.4 billion. For more information, view [G4-10](#), [G4-13](#).

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### Mosaic is helping develop skilled labor to sustain our industry:

- Contributed to the creation of The Mosaic Academic Wing of the Trades & Technology Centre in Saskatchewan
- Donated scholarship funds to various college engineering programs around the country
- Florida Phosphate segment operates a two-year apprenticeship/ internship program

## **Building Community Capacity, Inter-firm Networks and Industry Clusters**

In 2012, Mosaic issued a Request for Proposal for its entire contract truck fleet in Florida that called for natural gas fueled vehicles. Mosaic awarded the new carrier contract to Dillon Transport, Inc.; however, a compressed natural gas (CNG) supply infrastructure to support the new fleet did not exist in the Tampa Bay area at the time of the conversion decision. To meet the requirements of its new contract with Mosaic, Dillon partnered with Trillium CNG to build and operate a new CNG filling station near the Port of Tampa. The station is the first CNG station in Hillsborough County and is open to the public. A second CNG filling station opened in Mulberry, Fla., in 2015.

The Florida TaxWatch Center for Competitive Florida reported in 2013 that Florida consumes more than 728 billion cubic feet of natural gas annually, most of which is used to generate electricity. Expanding CNG services to fuel transportation fleets results in reduced emissions, lower fuel prices and less dependence on foreign oil suppliers. CNG is currently available in 59 of Florida's 67 counties for industrial, commercial and residential use.

## **Developing Our Future Workforce**

Mosaic has plans to expand in various geographies, and skilled labor is a key priority. Working with the government to make immigration a priority, Mosaic has not only helped bring new skilled labor to Saskatchewan, but has also assisted in building community infrastructure in the areas where we operate. Mosaic contributed to the creation of The Mosaic Academic Wing of the Trades & Technology Centre at Parkland College in Yorkton, Saskatchewan, which is expected to train 250 skilled graduates each year.

In 2014, Mosaic donated scholarship funds to various college engineering programs around the country, including Virginia Tech, the University of Kentucky, Louisiana State University, the University of Florida and the University of South Florida. Additionally, the Mosaic Phosphate business segment in Florida operates an apprenticeship/internship program. The two-year program provides a combination of classroom studies and on-the-job training to help students gain advanced skills that are in demand at Mosaic. 21 of those graduates will become Millwrights/ Mechanics and 20 will become Electrical, Instrumentation and Automation Technicians. To date, 142 people have graduated from the program since it started in 2008.



## **Mosaic has diverse and varied indirect economic effects on communities across the world**

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In 2014, Mosaic joined Florida Polytechnic University as an industry partner to support initiatives related to scholarships, curriculum development, service on advisory boards, industry insight and analysis, and conducting joint research. Mosaic also plans to provide opportunities to Florida Polytechnic students to participate in co-op and intern programs.

The Mosaic Company Foundation supported the South Florida Museum and Bishop Planetarium's capital campaign, securing naming rights for the Mosaic Backyard Universe, an interactive children's exhibit focusing on Science, Technology, Engineering and Math concepts for children ages 2-8.

Mosaic partners with the Hillsborough Education Foundation (HEF) in Tampa, Florida. As part of HEF's annual funding, Mosaic



supports HEF's Science, Technology, Engineering and Mathematics Fair. Now in its 36th year, the regional fair has grown to be the largest in Florida and one of the largest in the nation, with more than 1,900 entries from 2,500 students in grades K-12.

Mosaic has partnered with MOSI since 2010 and has provided support for a variety of its initiatives throughout the years, including the "Amazing You" exhibit. Mosaic also funds the Destination STEAM program, which provides hand-on Science, Technology, Engineering, Arts and Math education to elementary school children in DeSoto, Manatee and Hardee Counties.

## Indirect Economic Impacts of Our Operations

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(G4-EC8) Mosaic has diverse and varied indirect economic effects on communities across the world. Our community investments in 2015 totaled approximately \$16 million. Due to the complex nature of the business and philanthropic activities in which Mosaic engages, we do not attempt to estimate our full indirect economic impact by using a measurement of currency.

Global food security is one of the most pressing issues of our time and calls for the judicious use of resources, as well as ongoing innovation. Today's crop nutrients are responsible for 40% to 60% of global crop yields, and Mosaic's products play a crucial role in meeting the global demand for food.

Farmers who produce enough food to support a profitable business bring economic benefits through their hiring and spending practices. Likewise, the dealers who distribute our fertilizers and the vendors who support our operations are meaningful contributors to the economic vitality of the rural and regional communities where they operate.

Additionally, participants in The Mosaic Villages Project receive no-interest loans to buy fertilizer at planting, and repay the loans through the sale of surplus yield at harvest. Fertilizer acts as an injection of capital to the region, helping farmers break the cycle of poverty that has gripped these developing regions of the world. For example, The Mosaic Villages Project participants in Guatemala have reported that average yields have increased three to five times over that of traditional farming practices.

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## Fertilizers are responsible for up to 60% of global crop yields



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Furthermore, many of Mosaic's charitable community investments are focused on supporting hunger relief in communities and providing access to emergency food systems. Studies show that children who have sustained hunger have reduced abilities and capacity to learn in school. Access to regular food improves educational outcomes. Through work with the United Way and other local charities, Mosaic's community investments help families achieve greater economic independence and improve educational outcomes for children. From workforce development programs to K-12 education initiatives, communities receive significant support to advance results in our operating communities and in non-governmental organization partner programs globally.

The mining, production and distribution of phosphate and potash contribute to global economies through the import and export of the minerals themselves and the complementary goods needed to manufacture fertilizer, animal feed and industrial products.

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A 2015 economic study by The Fertilizer Institute estimates that the U.S. fertilizer industry contributes

# \$162 BILLION

to the U.S. economy

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The 2013 Areawide Environmental Impact Statement (AEIS) for continued phosphate mining in the Central Florida Phosphate District that was administered by the Army Corps of Engineers studied the economic impact of Mosaic's continued operations in the region. The evaluation concluded that the indirect economic impact of continued Mosaic mining in the Central Florida region over the next 50 years will be \$1.4 billion. Furthermore, according to a 2013 study by the Port of Tampa of the port's 2012 fiscal year, the phosphate industry accounted for more than \$10 billion of the port's \$15.1 billion annual economic activity; supported more than half of the port's 80,000 direct, indirect and related jobs; and created more than half of the 10,573 direct jobs at the port from the movement of phosphate rock and raw materials, as well as crop nutrition and animal feed supplies and products. A 2015 economic study by The Fertilizer Institute estimates that the U.S. fertilizer industry contributes \$162 billion to the U.S. economy. The study goes on to estimate that fertilizer producers, wholesalers and retailers, and the businesses that serve them, support 519,900 U.S. jobs with total annual compensation of \$36 billion.

Additionally, many of Mosaic's partnerships with community organizations continue to support positive healthcare, education, housing and recreational opportunities for our neighbors. Please see [G4-EC7](#) and [Mosaic's Giving Map](#) for more information.

## Our Local Spending & Hiring

(G4-EC9) Mosaic does not have a written policy for preferring locally based suppliers, but we do encourage and support spend with local suppliers. We report on purchases in United States, Canada and Brazil. For the purposes of this indicator, operations in these areas are considered "significant" since they are in key geographies where most of our supply chain activities take place.

(G4-EC6) As a matter of practice, and in accordance with Mosaic's global job posting policies, we will "hire from within wherever possible." For mid- to lower-level positions, a search is conducted locally to find a qualified candidate. If no local candidates are identified, then the search broadens until a qualified candidate is found. Mosaic offers relocation support, as required, to move talent according to business needs. For senior management roles, if no internal candidates are identified, a search will be conducted externally to find the best candidate for the leadership role. The hire may or may not come from one of the communities where we have a local presence. These candidates are also supported with relocation assistance.

## Local Supply Chain

Operational Locations	2015
All Phosphate (United States only)*	73%
All Potash (Canada and United States)*	56%
Offshore—Fospar, Brazil**	100%

Excludes governmental, raw materials, clubs and organizations, and employee related and freight spend. Includes as locals in the Phosphate segment all vendors with addresses in Louisiana and Florida, and in the Potash segment all vendors with addresses in New Mexico, Saskatchewan and Manitoba.

\*Brazil figures are based on all spend and consider as local vendors all of those whose addresses are within the country. Total excludes raw materials.





**G4-DMA: Acting with integrity means making the right choice and taking the right path in any given situation. As a signatory to the United Nations Global Compact, The Mosaic Company is committed to the protection and advancement of human rights. Mosaic's Code of Business Conduct and Ethics forms the basis of our Commitment to Human Rights.**

### **Non-discrimination**

(G4-HR3) In 2015, only one internal report of discrimination was substantiated and that matter resulted in the termination of employment of the subject of the report.

The following complaints of discrimination were filed in 2015:

- a. two discrimination complaints filed with the U.S. Equal Employment Opportunity Commission—EEOC—(one dismissed, one pending);
- b. one complaint filed with the Saskatchewan Human Rights Commission (pending); and
- c. seven internal complaints have been investigated and closed; only one report was substantiated, resulting in termination of employment for the subject of the complaint (this complaint is related to the complaint pending with the EEOC).

(G4-HR4) Mosaic does not have any operations in which the right to exercise freedom of association and collaborative bargaining are identified as a significant risk. Mosaic does not discriminate based on association, per our Commitment to Human Rights, which is guided by the Universal Declaration of Human Rights (UDHR), the most widely recognized definition of human rights and the responsibilities of national governments; the International Labour Organization (ILO) Declarations on Fundamental Principles and Rights at Work; and the Organisation for Economic Co-operation and Development (OECD) Guidelines for Multinational Enterprises. Per our Commitment to Human Rights, Mosaic aims to strengthen and enforce human rights in our policies and operations globally, including in our supply chain.

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**Our Commitment to Human Rights is guided by the UDHR, ILO and OECD**



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## Child Labor

(G4-HR5) Mosaic does not have any operations that are identified as a significant risk for child labor practices. Mosaic abides by all applicable child labor laws. In the United States and Canada we do not employ anyone under the age of 18. Mosaic complies with all statutory requirements in the locations where we operate, as well as our own employment policies, including our Commitment to Human Rights, which is guided by the UDHR, the most widely recognized definition of human rights and the responsibilities of national governments; the ILO Declaration on Fundamental Principles and Rights at Work; and the OECD Guidelines for Multinational Enterprises. Per our Commitment to Human Rights, Mosaic expects all of our business partners to comply with labor and employment laws in the countries where we operate, including laws pertaining to child labor.

## Compulsory Labor

(G4-HR6) Mosaic does not have any operations at risk regarding forced or compulsory labor practices. Mosaic adheres to all immigration laws, as well as our global hiring and employment policies. Mosaic does not tolerate forced or compulsory labor, per our Commitment to Human Rights, which is guided by the UDHR, the most widely recognized definition of human rights and the responsibilities of national governments; the ILO Declaration on Fundamental Principles and Rights at Work; and the OECD Guidelines for Multinational Enterprises. Per our Commitment to Human Rights, Mosaic expects all of our business partners to comply with labor and employment laws in the countries where we operate, including laws pertaining to forced labor.

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## Mosaic aims to strengthen and enforce human rights in our policies and operations globally, including in our supply chain

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## Indigenous Rights

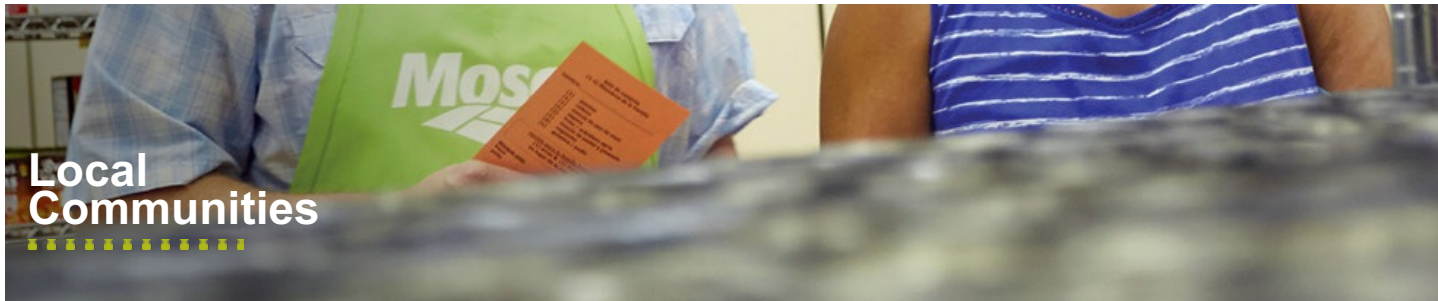
(G4-MM5, G4-HR8) Mosaic has no operations that take place in or directly adjacent to indigenous people's territories. There are no Mosaic operations or sites that have formal agreements with indigenous people's communities. Further, Mosaic had no reported incidents related to violations involving rights of indigenous people for the period covered in this report.

## Human Rights and Labor Grievance Mechanisms

(G4-HR12, G4-LA16) In 2015, Mosaic identified no grievances related to human rights. Mosaic also identified no grievances related to labor practices.







**G4-DMA: Our local communities are our homes, and we have a vested interest in their sustainability. We understand that for Mosaic to prosper, so must our communities. We support formal and informal communication channels to connect our employees, communities, partners and customers. Examples include our Community Advisory Panels (CAPs) in Central Florida, as well as regional and international microsites intended as open lines of communication between Mosaic and local communities.**

## Adhering to Our Principles

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(G4-SO1) In alignment with Mosaic's Environment, Health and Safety policies, we are committed to conducting all business activities in a manner that protects the environment and the health and safety of our employees, our contractors, our customers and the public.

Our guiding principles – which state that we are responsible, innovative, collaborative and driven – define how we conduct business, how we interact with colleagues, and how we treat our communities and planet. Accordingly, 100% of our operations have impact assessment and development programs. We employ a variety of approaches to systematically assess and manage the diverse impacts of industry on the various communities in which we operate.

### Sustaining Our Global and Local Operations

We serve customers in approximately 40 countries. We mine phosphate rock in Florida and process rock into finished phosphate products at facilities in Florida and Louisiana. We mine potash in Saskatchewan and New Mexico. We have other production, blending or distribution operations in Brazil, China, India and Paraguay, as well as strategic equity investments in a phosphate rock mine in the Bayovar region in Peru and a joint venture formed to develop a phosphate rock mine and chemical complexes in the Kingdom of Saudi Arabia. View a list of [our locations](#) (54 as of the date of this report).

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**Our guiding principles define how we conduct business, how we interact with colleagues, and how we treat our communities and planet**



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Although Mosaic continues to refine and adapt community investment programs throughout South America and Asia, due to the nature of our business and potential impact, this report heavily emphasizes Central Florida in the United States, Saskatchewan, Canada and Brazil.

Our operations in Saskatchewan, Central Florida and Brazil work diligently to engage local communities. Mosaic's engagement within local communities includes monthly meetings with a series of CAPs, civic organizations, elected officials, civil servants

and other opinion leaders. Mosaic reaches the broader community through print, broadcast, billboard and digital ads, news and social media outlets, direct mail, and public education initiatives. When the business plans to expand operations, we host community forums and participate in public hearings convened by local and regional governments.

## Assessing Our Environmental Impact

Mosaic is committed to conducting and reporting the results of environmental impact assessments. In April 2013, the final Areawide Environmental Impact Statement (AEIS) on Phosphate Mining in the Central Florida District was released by the U.S. Army Corps of Engineers (ACOE) for public review. In August 2013, the AEIS for continued phosphate mining in the Central Florida Phosphate District was finalized. Administered by the ACOE in compliance with the National Environmental Policy Act, this process analyzed the environmental scope and potential impacts of phosphate mining in Central Florida.

Additionally, as it becomes available, information about our permit applications is posted online on microsites targeted to each permitting county in Central Florida. This transparency provides the public with a clearer view of the regulatory process for permitting and gives local residents the ability to communicate directly with the experts overseeing a given project.

The Mosaic Potash segment conducts regular environmental impact assessments, reporting the findings to the Saskatchewan Ministry of Environment. All environmental impact assessments have been submitted and approved to date. Additionally, the Mosaic Potash facilities in Saskatchewan conduct thorough biological assessments of proposed expansion sites, such as the assessments for the tailing expansion at the Colonsay and Esterhazy mines, as well as the new K3 mine shaft site at Esterhazy. Each of these assessments includes field surveys to identify rare species of plants and animals of special concern to identify if mitigation programs are required.

## Developing and Consulting in Our Communities

Each year, Mosaic targets investing 1% of profits over a three-year rolling average into our communities. The Mosaic Company, The Mosaic Company Foundation and The Mosaic Institute in Brazil make investments in our global communities through philanthropic grants, employee engagement and in-kind donations. Combined contributions in 2015 reached approximately \$16 million.



## We make investments in our global communities through grants, employee engagement and in-kind donations

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In 2015, Mosaic operations in Florida committed more than \$6.5 million, and operations in Saskatchewan committed more than \$4 million to enrich and improve communities where we have offices and operations.

Mosaic employs regional, full-time public affairs (PA) staff to support all communities where we have an operating footprint. Mosaic PA staff are committed to maintaining an open dialogue with the people in our communities, assessing local needs and building partnerships designed to improve community vibrancy for local residents.

Independent CAPs help facilitate this work. Underwritten by Mosaic, CAPs serve as a forum for open discussion among representatives of the local community, and provide a place for companies to discuss community response to industry developments and plans.

## Recognizing Indigenous Rights

In some locations, there are cultural implications to our business that Mosaic addresses through community engagement. Through the efforts of Mosaic's Human Resources department in Canada, Mosaic continues to build a more inclusive workforce by working with various aboriginal bands.

Mosaic recognizes the significance of building relationships with educational institutions throughout Saskatchewan, as well as other First Nation and Metis organizations that serve the career development needs of aboriginal people in Saskatchewan. For example, Mosaic partners with the Saskatchewan Indian Institute of Technologies' Mining Industry Prep Programs, which are

## Mosaic connects with stakeholders to keep them informed and engaged:



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### Engaging Our Stakeholders

Mosaic is committed to [stakeholder engagement](#) and public outreach efforts. Through face-to-face meetings, social media, government relations, facility tours and more, Mosaic connects with stakeholders to keep them well informed and engaged with our mission to help the world grow the food it needs.

- Mosaic employees conduct tours of mines and manufacturing facilities for local, state and federal elected officials and staff, customers, investors, students, community leaders, the media, and nonprofit and civic groups throughout the year.
- [Mosaic has an engaged social media presence \(Twitter, Facebook, YouTube\)](#). These media enable us to share information with the general public and engage in conversations about our business, making thousands of impressions on users and community members.
- Additionally, Mosaic manages micro websites in support of future permitting, with the goal of being transparent with the general public. These sites invite the public to be engaged with the permitting process, review maps of the proposed mining areas, ask an expert, and submit questions about our activities in and around their communities.
- In Canada, Mosaic is engaging the public in education on the importance of potash mining, fertilizer and global food security. In partnership with Saskatchewan Association of Ag Societies and Exhibitions, Mosaic is part of the “Food for Saskatchewan – Food for the World” educational display that tours the province. Mosaic’s own educational display was launched in 2014 and features interactive learning on Mosaic’s role in contributing to the province’s economy and the larger role of potash in feeding the world.
- Mosaic is committed to being an engaged business partner. Mosaic regularly engages its customers in crop nutrient education and business management principles through various events, such as Mosaic’s AgCollege, which hosts 250 of Mosaic’s strategic customers from the United States, Canada, Mexico, Argentina, Brazil, Australia, Chile, China and India

for the premier education, personal growth and leadership development event for fertilizer retailers.

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## **Mosaic's AgCollege offers premier education, personal growth and leadership development for fertilizer retailers**

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- As a member of The Fertilizer Institute, Fertilizer Canada, the Saskatchewan Mining Association and the Saskatchewan Potash Producers Association, Mosaic presents important information to government groups and decision-makers who directly impact operations, our current expansions, and our investments in our communities. For example, we have joined with The Fertilizer Institute and the Agriculture Retailers Association in support of the [ResponsibleAg](#) initiative, which will facilitate fertilizer retailers' compliance with federal safety and security regulations and provide access to comprehensive inspections. Mosaic has registered eight of our facilities in Florida, Texas, Kentucky, Illinois and Minnesota for this program, committing to the principles of responsible storage and transportation of our products.
- Individually, Mosaic participates in ongoing consultation with both the provincial government of Saskatchewan and the federal government of Canada. Topics presented to key stakeholders include the high cost of natural gas in Saskatchewan, and the need for new energy exploration and sources to sustain potash mining and future industry. Other topics include air emissions and the ability to work in partnership with the government to approach environmental sustainability.
- Stakeholders may reach Mosaic in several different ways:
  - Send comments or questions regarding this report to: [sustainability@mosaicco.com](mailto:sustainability@mosaicco.com)
  - Contact our Board of Directors via written communication in care of the General Counsel at the address of the Company's executive offices, or by e-mail: [directors@mosaicco.com](mailto:directors@mosaicco.com)
  - Call the company's toll-free Ethics Line, managed by Ethics Point: (877) 261-2609

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## **Mosaic's mining operations, as forecast for 2011 to 2050, will have a net positive economic impact on the local economy**





(G4-SO2) Mosaic provides a great number of economic and social benefits to the local communities in which it operates. However, as with all mining activities, the extraction and beneficiation of phosphate and potash to meet the global demand for mineral fertilizer has the potential to cause environmental impacts. One such impact is the loss of farm output due to farmland being used for mining. The AEIS noted that Mosaic's mining operations, as forecast for 2011 to 2050, will have a net positive economic impact on the local economy. Any economic effects from losses in farm output would be more than made up for by higher paying employment and economic activity resulting from mining.

Mosaic operates in a highly regulated and monitored industry. We work closely with state/provincial and federal officials on operations, expansions and sales to ascertain the environmental impact of industry activities on local communities. Through this collaboration, Mosaic has identified and implemented mitigation opportunities that safeguard local communities from potential negative impact. For more information on actual or potential impacts, please see the discussion of risk factors in our [10-K Report, page 22](#).

## **Resettlements, Closures and Disputes**

(G4-MM10) Mosaic's phosphate mining is a land intensive operation. As such, our mine sites have to go through a detailed permitting process that involves determination and approval of ultimate closure, post-closure care and/or reclamation of our facilities. View [Reclamation](#) for specific details of our efforts.

Mosaic has plans in place as required by governmental regulations for the closure and post closure care of our phosphogypsum management systems at eight former and current phosphoric acid manufacturing plants in Florida and Louisiana. Similarly, Mosaic has plans in place as required by governmental regulations for the closure and post-closure care of all its Carlsbad and Saskatchewan mining operations.

For specific details on our estimated asset retirement obligations, refer to our [10-K \(F-29\)](#).



## **Mosaic's Potash and Phosphate operations are well established mining regions with 50-plus years of operations**

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### **Communicating with Our Stakeholders**

(G4-MM9) Mosaic's potash and phosphate operations are well established mining regions with 50-plus years of operations. Mosaic purchased private properties in the vicinity of our operations in 2015, but no resettlements of communities took place. Mosaic has community relations managers who ensure potential impacts from our operations are communicated effectively to community associations. Community relations managers also work in conjunction with our land management office to address any questions or concerns raised by the community. Our Potash segment's Land and Minerals Department works with individual landowners to ensure the appropriate level of consultation is employed, as is required by provincial legislation and internal policy.

Mosaic recently participated in an AEIS, a two-year study by the ACOE, evaluating the cumulative impacts of phosphate rock mining in Central Florida. The study involved extensive community consultation, and the final report was issued in June 2013.

(G4-MM6, G4-MM7) There were no disputes related to the land use or customary rights of local communities and indigenous people in 2015. Before concerns or disputes arise, Mosaic strives to engage in an interactive dialogue with stakeholders, including local communities and interest groups, through means such as our Internet site and community microsites, tours of

plants and mines, community advisory panels, town halls, and/or open houses.

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## GRI Content Index

### MORE INFORMATION

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