2015 Progress by the Numbers

At Mosaic, we believe in operating responsibly and sustainably. In doing so, we are managing our financial risks, pursuing growth and innovation—and driving towards greater value for our company, employees and stakeholders. Mosaic’s sustainability journey is ongoing, and we remain steadfast in our commitment to continuous improvement.

### Sustainability Targets Progress

**Target: By 2020, reduce by 10% per product tonne**

**WATER**
- 2% reduction from 2012 baseline

**ENERGY**
- 5% reduction from 2012 baseline

**GREENHOUSE GAS**
- 2% reduction from 2012 baseline

**Target: By 2020, reduce RIFR to 0.6**

**SAFETY**
- 14% improvement over 2014

**Target: Reduce waste by increasing reuse and recycling of resources**

**WASTE**
- Built better systems to measure and manage wastes
Recycled more than 29,550 tonnes of waste

6 CONSECUTIVE YEARS
Corporate Responsibility Magazine’s 100 Best Corporate Citizens list

CDP Score 100 / A
Mosaic earned a disclosure score of 100 and was one of 113 companies to be named to CDP’s Climate “A” List for climate performance

1.1 MILLION GJ ENERGY SAVED through continuous energy improvements companywide
EQUIVALENT TO POWERING ABOUT 27,000 HOMES

1.2 MILLION TREES PLANTED IN 2015
During acre-for-acre Florida phosphate-mined land reclamation
PRODUCED
17.9 MILLION TONNES
of phosphate and potash products
for customers in approximately 40 countries

We Support & Promote
4R Nutrient Stewardship
RIGHT SOURCE
RIGHT RATE
RIGHT TIME
RIGHT PLACE
WE AIM TO INVEST 1% OF PROFITS on a 3-year rolling average

The Mosaic Company,
The Mosaic Company Foundation & The Mosaic Institute in Brazil

Recognized as a TOP EMPLOYER & BEST PLACE TO WORK in North America and Brazil

CROP NUTRITION R&D

500+ Trials

conducted with researchers, universities, customers and growers in United States, Canada, Brazil, China, India, Northern Latin America (Mexico to Peru), Argentina, Chile
Record Safety Performance

0.88 Recordable Injury Frequency Rate in 2015
Lowest in company history