



## 2015 Progress by the Numbers

At Mosaic, we believe in operating responsibly and sustainably. In doing so, we are managing our financial risks, pursuing growth and innovation—and driving towards greater value for our company, employees and stakeholders. Mosaic's sustainability journey is ongoing, and we remain steadfast in our commitment to continuous improvement.

### Sustainability Targets Progress

Target: By 2020, reduce by 10% per product tonne



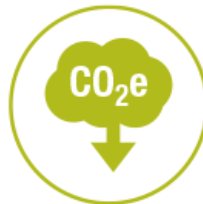
#### WATER

2% reduction from 2012 baseline



#### ENERGY

5% reduction from 2012 baseline



#### GREENHOUSE GAS

2% reduction from 2012 baseline

Target: By 2020, reduce RIFR to 0.6



#### SAFETY

14% improvement over 2014

Target: Reduce waste by increasing reuse and recycling of resources



#### WASTE

Built better systems to measure and manage wastes

Recycled  
more than  
**29,550  
TONNES**  
of waste

**6**  
**CONSECUTIVE YEARS**

*Corporate Responsibility  
Magazine's 100 Best  
Corporate Citizens list*

**CDP Score  
100 / A**



Mosaic earned a disclosure score of 100 and was one of 113 companies to be named to CDP's Climate "A" List for climate performance



**1.1 MILLION GJ  
ENERGY SAVED**

through continuous energy  
improvements companywide

**EQUIVALENT TO POWERING  
ABOUT 27,000 HOMES**

**1.2 MILLION  
TREES**

**PLANTED IN 2015**

During acre-for-acre Florida  
phosphate-mined land reclamation



PRODUCED  
**17.9**  
**MILLION TONNES**  
of phosphate and  
potash products  
for customers in approximately  
40 countries

We Support & Promote



# **4R**

## **Nutrient Stewardship**

**RIGHT SOURCE**  
**RIGHT RATE**  
**RIGHT TIME**  
**RIGHT PLACE**

## WE AIM TO INVEST 1% OF PROFITS

on a 3-year rolling average



The Mosaic Company,  
The Mosaic Company Foundation  
& The Mosaic Institute in Brazil

Recognized as a

**TOP EMPLOYER  
& BEST PLACE  
TO WORK**

in North America and Brazil



**CROP NUTRITION  
R&D**

**500+ Trials**

conducted with researchers, universities,  
customers and growers in United States,  
Canada, Brazil, China, India, Northern  
Latin America (Mexico to Peru),  
Argentina, Chile

# Record Safety Performance



**0.88** Recordable Injury  
Frequency Rate in 2015  
Lowest in company history



**GRI  
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