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## Common Ground™

Highlights from Mosaic in Florida

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### A Grand Challenge, Indeed!

With donations still coming in, local organizations, businesses and neighborhood groups have already raised \$96,000 and collected more than 40,000 pounds of food as part of this year's Grand Challenge to

## Mosaic to Acquire CF Industries Phosphate Business

The Mosaic Company announced it has signed a definitive agreement to acquire the phosphate business of CF Industries, Inc. for \$1.2 billion in cash plus \$200 million to fund CF Industries' asset retirement obligation escrow. Under the terms of the agreement, Mosaic would acquire the 22,000-acre South Pasture phosphate mine and beneficiation plant in Hardee County, Fla., a phosphate manufacturing facility in Plant City, Fla., and ammonia terminal and finished product warehouse facilities in Tampa.

"We are thrilled to add CF Industries' Florida phosphate employees and facilities to the Mosaic family," said Gary N. "Bo" Davis, Mosaic Senior Vice President - Phosphate Operations. "We look forward to working together to help the world grow the food it needs while strengthening our operations and deep commitments to the Central Florida communities where our employees live and work."

The proximity of CF Industries' South Pasture mine to Mosaic's planned Ona phosphate mine in Hardee County would allow Mosaic to take advantage of the synergies associated with the combined mining assets. The existing infrastructure at South Pasture would result in Mosaic saving approximately \$500 million by not having to construct a \$1 billion beneficiation plant. Mosaic would instead invest approximately \$500 million to develop phosphate rock reserves and improve existing mines. [Click here](#) to read the entire release.

restock the shelves at The Food Bank of Manatee. The Mosaic Company Foundation is committed to matching up to \$100,000 dollar for dollar or pound for pound of food raised during this year's Challenge.



## Mosaic Teams with Tampa Bay Lightning and Regional Food Banks to Check Hunger

A new "Goals for Food" initiative will help provide meals to the 700,000 people struggling with hunger in West Central Florida. Mosaic — in partnership with the Tampa Bay Lightning — recently launched the program to address the growing issue of hunger in the region.

Mosaic will donate \$500 to Feeding America Tampa Bay and other regional food bank partners for every goal scored by the Lightning during home games and \$5,000 for every hat trick scored.

At a Sept. 26 press conference announcing the partnership, Jeff Vinik, chairman of the Tampa Bay Lightning, noted how this incentive-based initiative is expected to provide thousands of meals and resources for families in need. "It's inspiring to be part of an effort like 'Goals for Food' that will take advantage of our team's success on the ice to serve such a critical need in our community off the ice."

Regional Food bank partners include [Meals on Wheels](#) of Tampa, the [Florida Association of Food Banks](#) and the [Harry Chapin Food Bank](#) in Fort Myers, the [Hardee Help Center](#) in Wauchula, [ECHO](#) in Brandon, [All Faiths Food Bank](#) in Sarasota, [Meals on Wheels PLUS](#) of Manatee and [Our Daily Bread](#) in Bradenton, [VISTE](#) in Lakeland, the [Mulberry Community Center](#) in Mulberry, and [Cutting Edge Ministries](#) in Zolfo Springs.

To learn more about the Goals for Food initiative, click [here](#).

The Goals for Food program with the Lightning follows in the footsteps of Mosaic's Home Runs for Food program with the Tampa Bay Rays. Since that program's inception four years ago, Mosaic has contributed \$350,000 to Feeding America Tampa Bay.



From left to right, Thomas Mantz, Executive Director of Feeding America Tampa Bay (FATB); Karen Swager, Mosaic Vice President-Phosphate Mining Operations; Jeff Vinik; Martha Monfried, Vice President of Public Affairs for Mosaic's Phosphates business unit; and the Tampa Bay Lightning's Thunder Bug face off at FATB's warehouse to officially launch the Goals for Food initiative.

## Mosaic Grant Helps Hardee's Wildcat Stadium with Renovations

After years of wear and tear, a smooth new track will allow the Hardee High School Wildcats to bring the spirit of track and field back to Hardee County's home stadium. Local residents will also experience upgraded stadium bleachers, as well as a renovated press box and announcer booth thanks to a grant Mosaic recently provided the Hardee Athletic Foundation (HAF).

"We are happy to partner with the HAF and support the Hardee Stadium improvements," said Karen Swager, Vice President of Mosaic's Phosphate Mining Operations. "Many Mosaic employees call Hardee County home, and this partnership allows Mosaic and the HAF to leave a legacy that will allow the students and community a safe and enjoyable stadium to enjoy together for years to come. Go Cats!"

Hardee Wildcat Stadium's renovations are planned for completion in 2015.

Click [here](#) to read more about Mosaic's grant to the HAF.



The HAF publicly recognized Mosaic's generous contribution during a "Mosaic Night at the Stadium" event on Sept. 27.

## Mosaic Recognized in Climate Change Report

Mosaic has worked diligently to improve its use of energy, lower greenhouse gas emissions and address climate change-related risks and regulations. [The Carbon Disclosure Project](#) recently recognized Mosaic for the [voluntary reporting](#) of its global greenhouse gas footprint and for emissions reductions activities.

Mosaic received a score of 97 out of 100 in disclosure—an improvement of seven points over 2012—and a grade of "A" in performance. These are some of the top scores in the crop nutrition, agriculture and mining industries. Mosaic's performance is due in large part to increased efforts by the company's employees to measure and manage its use of energy and related greenhouse gas emissions.

## Keeping Tampa Bay Beautiful

A portion of Tampa Bay's coastline is now cleaner thanks to dedicated Mosaic volunteers and their families picking up trash two weekends in a row.

A partner with Tampa Bay Watch for more than 20 years, Mosaic once again worked alongside the nationally recognized organization for two coastal clean-ups — on Saturday, Sept. 20 at Williams Park along the Alafia River in Hillsborough County and again on Saturday, Sept. 28 at Fort Desoto Park in St. Petersburg.

September marked the 25th anniversary of National Estuaries Day and served as another great opportunity for Mosaic and Tampa

Bay Watch to work together to advance environmental stewardship in the region.



## Mosaic Issues Challenge to Raise Funds for New Children's Rainforest Garden

Imagine a simulated rainforest with a 12-foot waterfall and forest pool, rope bridges among the treetops, a research station, a huge faux-rock mountain with pathways that wind through canyons and caves, and an amphitheater.

To support the new Ann Goldstein Children's Rainforest Garden at Marie Selby Botanical Gardens in Sarasota, Mosaic has issued a challenge grant to match all donations, up to \$50,000, toward the new project through Oct. 31.

The garden is currently under construction and slated to open on Nov. 9. The interactive garden will inspire future environmental stewards who can explore the rainforest habitat through hands-on learning and activities.

To learn more about the children's rainforest garden, click [here](#).

## Mosaic Recognized for Diversity by Bartow Chamber

Mosaic recently received the 2013 C.C. Corbett Award from the Bartow Chamber of Commerce. The award is presented each year to a Bartow-area employer for showing a commitment to diversity.



Willie Myrick (left), employee at Mosaic's New Wales facility, presented the award to the Human Resources manager at Mosaic's Bartow facility, Greg VanZant.

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