



Common Ground™

Highlights from Mosaic in Florida

March 18, 2013

In This Issue

Better Together

Legacy of the Land

Fairs, Fun and Food Banks

Better Together

The Mosaic Company this month celebrates the acquisition of CF Industries' phosphate operations and our newly expanded workforce of 4,000 employees in Central Florida.

The acquisition complements Mosaic's core phosphate growth initiatives while strengthening our operations and commitments to Central Florida communities.

In addition to welcoming approximately 700 new employees, Mosaic has acquired CF Industries' 25,000-acre South Pasture phosphate mine and beneficiation plant in Hardee County, a phosphate manufacturing facility in Plant City, and CF's former ammonia terminal and finished product warehouse facilities at Port Tampa Bay.

"We are committed to strengthening our industry leadership, providing opportunities for our employees and supporting our local communities," said Bo Davis, Senior Vice President, Phosphate Operations. "This acquisition reinforces Mosaic's dedication to fulfilling its mission — to help the world grow the food it needs."

While continuing to be a major economic driver in the Central Florida region, Mosaic anticipates implementing best practices from both companies to achieve enhanced operating and sustainability efforts, lower production costs and increased capital savings.

During the 2013 calendar year, Mosaic's and CF's combined economic impact in Florida included:

- \$418 million in payroll
- \$403 million in capital expenditures
- \$60 million in land reclamation
- \$31 million in state severance taxes
- \$23 million in county tangible and real estate taxes
- \$2.4 million to United Way organizations

Read more about the CF acquisition [here](#) and view our welcome ad [here](#).

Legacy of the Land

On what was once a phosphate mine now stands a unique and captivating central Florida destination: Streamsong Resort®. Mosaic's visionary project became a reality on January 17, when the lodge at Streamsong officially opened to the public.

Already acclaimed internationally by major golf publications and golf enthusiasts for its two extraordinary courses that opened in January 2013, Streamsong now features a dramatic 216-room luxury lodge and conference center facility, three restaurants, a full-service spa, guided bass fishing and sporting clays.

Grand opening festivities included an impressive lineup of speakers and community leaders, a ribbon cutting and resort tours, with food tastings along the way. More than 350 community members, elected officials and guests were on hand to celebrate the occasion.

Serving as Mosaic's first venture into real estate development, Streamsong® showcases the potential for formerly mined land and is a model for economic and environmental sustainability.

Check out more from the grand opening event here:



Fairs, Fun and Food Banks

For several years, Mosaic has supported county fairs across the region as a dedicated sponsor and buyer of 4H and FFA livestock. This year, Mosaic carried on this tradition of supporting local agriculture and hunger-relief efforts in the communities where our employees live and work.



In 2014 alone, Mosaic purchased livestock from students at the DeSoto, Hardee, Hillsborough, Manatee and Polk county fairs and festivals and was able to donate more than 10,000 pounds of meat to local community and hunger-relief organizations. In addition, livestock re-sales benefited numerous local 4H and FFA programs in the region. To see photos from this year's community fairs and festivals, be sure to check out local ads in the papers and our county Facebook pages:

[Mosaic in DeSoto](#), [Mosaic in Hardee](#), [Mosaic in Hillsborough](#), [Mosaic in Manatee](#) and [Mosaic in Polk](#).

